

Delaware

The First State

Page 1

*I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT
COPY OF THE CERTIFICATE OF INCORPORATION OF "OATLY US
OPERATIONS & SUPPLY INC.", FILED IN THIS OFFICE ON THE
EIGHTEENTH DAY OF MARCH, A.D. 2019, AT 12:25 O`CLOCK P.M.*

*A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE
KENT COUNTY RECORDER OF DEEDS.*


Jeffrey W. Bullock, Secretary of State

7331326 8100
SR# 20192056328

You may verify this certificate online at corp.delaware.gov/authver.shtml

Authentication: 202463366
Date: 03-18-19

CERTIFICATE OF INCORPORATION

State of Delaware
Secretary of State
Division of Corporations
Delivered 12:25 PM 03/18/2019
FILED 12:25 PM 03/18/2019
SR 20192056328 - File Number 7331326

OF

OATLY US OPERATIONS & SUPPLY INC.

FIRST: The name of the corporation is Oatly US Operations & Supply Inc.

SECOND: The address, including street number, city and county, of the registered office of the corporation in the State of Delaware is 160 Greentree Drive, Suite 101, Dover Delaware 19904, County of Kent; and the name of the registered agent of the corporation in the State of Delaware is National Registered Agents, Inc.

THIRD: The purpose of the corporation is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of Delaware.

FOURTH: The total number of shares of stock that this corporation is authorized to issue is 100 shares at no par value per share.

FIFTH: The name and mailing address of the incorporator is as follows:

Angela Fletcher
c/o Bridge Service Corp.
299 Broadway, Suite 1508
New York, NY 10007

SIXTH: The Board of Directors shall have the power to adopt, amend or repeal the by-laws.

SEVENTH: No director shall be personally liable to the Corporation or its stockholders for monetary damages for any breach of fiduciary duty by such director as a director. Notwithstanding the foregoing sentence, a director shall be liable to the extent provided by applicable law, (i) for breach of the director's duty of loyalty to the Corporation or its stockholders, (ii) for acts or omissions not in good faith of law, (iii) pursuant to Section 174 of the Delaware General Corporation Law or (iv) for any transaction from which the director derived an improper personal benefit. No amendment to or repeal of this Article Seventh shall apply to or have any effect on the liability or alleged liability of any director of the Corporation for or with respect to any acts or omissions of such director occurring prior to such amendment.

EIGHT: The Corporation shall have the right to indemnify any and all directors and officers to the fullest extent permitted by the Delaware General Corporation Law.

I, THE UNDERSIGNED, for the purpose of forming a corporation under the laws of the State of Delaware, do make, file and record this Certificate, and do certify that the facts herein stated are true, and I have accordingly hereunto set my hand this 18th day of March 2019.


Angela Fletcher, Incorporator